Less

LOTTOMATICA
ENVIRONMENTAL
SUSTAINABILITY
STRATEGY

LOTTOMATICA

Lottomatica has embarked on a path of increasing **focus and commitment to environmental issues**, fully aware of the important role companies can play in **combating climate change** and in promoting **virtuous behaviour** throughout the entire value chain.

In line with its ambition to generate shared value for the community, the Group has defined a structured environmental strategy known as **LESS (Lottomatica Environmental Sustainability Strategy)**. Starting from an analysis of its current and potential positive and negative impacts, as well as the risks and opportunities generated by its business and identified through the double materiality assessment, this strategy is structured around three key areas, with related objectives and macro-activities, also in accordance with the requirements of the new ESRS:

- **Climate Change:** measuring and minimising the Group's emissions, while aligning business activities with criteria aimed at preventing and mitigating climate change.
- **Resources and Circular Economy:** monitoring and reducing resource consumption, including through the promotion of circular economy initiatives.
- **Governance:** ensuring compliance with the national and European legislation, while fostering the growth and spread of environmental awareness and a sense of responsibility.

By adopting **key mitigation technologies** and setting measurable medium-term targets, LESS aims to significantly **reduce the Group's carbon footprint**, committing to actively contributing to climate change mitigation through a decarbonisation pathway consistent with **the Well Below 2° C (WB2°C)** trajectories, in line with the recommendations of the Intergovernmental Panel on Climate Change (IPCC), the **Science Based Target Initiative (SBTi)** and key European regulations.

COP21 · CMP11
PARIS 2015
UN CLIMATE CHANGE CONFERENCE

SUSTAINABLE DEVELOPMENT GOALS

UN GLOBAL COMPACT
United Nations Global Compact

Less
LOTTOMATICA ENVIRONMENTAL SUSTAINABILITY STRATEGY

GUIDELINES
and main mitigation technologies

CLIMATE CHANGE

ESRS E1
CAMBIAMENTO CLIMATICO

ENERGY IMPACT
Making consumption more efficient and green

- Renewable resources/GO
- Energy efficiency (buildings)

GREEN IT
Improving process and product efficiency

- Low-energy-consumption products
- Green hosting services
- High-efficiency technologies

GREEN MOBILITY
Optimize the movements of employees and logistics

- Mobility Program
- Hybrid fleet
- E-Gap
- Smartworking

GREEN PROCUREMENT
Being a virtuous leader

- SynESGy platform maintenance for suppliers
- Environmental audit for supplier
- Verification of standards and compliance with human rights policy
- ESG reporting requirements for data centre suppliers

RESOURCES & CIRCULAR ECONOMY

ESRS E5
RISORSE ED ECONOMIA CIRCOLARE

RESOURCES AND WASTE
Reducing material consumption

- Separate waste collection
- Go Sign
- FSC paper
- CFP assessment

CIRCULAR ECONOMY
Increasing the life cycle of products

- Repair Lab
- Buyback devices
- Donate obsolete equipment

GOVERNANCE

GHG IMPACT
Measuring and reducing emissions

- GHG emission Scope 1, 2, 3 inventory
  - Carbon footprint calculation procedure
  - Carbon management system
- Transition plan to reduce/mitigate emissions

COMPLIANCE & CERTIFICATION
Overseeing the legislation

- ISO 14001:2015 maintenance
- Environmental Policy
- CDP Questionnaire
- ISO 14064-1:2019
- GHG Risk Assessment
- Taxonomy, CSRD, CS3D

ORGANIZATION & CULTURE
Strengthening the company culture

- Become Green
- ESG training
- Environmental Committee

THE TRANSITION PLAN*

2024-2030

*Lottomatica's transition plan does not constitute a transition plan for climate change mitigation within the meaning of Delegated Regulation (EU) 2023/2772, Annex II, Table 2.

COMMITMENT

One of the main tools for implementing the Group's environmental strategy is the **transition plan.**

Lottomatica is committed to continuously improving the **measurement of its emissions baseline**, identifying effective **decarbonisation measures** and ultimately achieving the resulting economic benefits.

The **implementation** of the transition plan, the **measurement** of the results, and the monitoring of the progressive achievement of the **objectives** are overseen by the Group Environmental Committee, which meets monthly to ensure robust supervision of the plan as well as other environmental initiatives.

Each year, the results of the environmental measurements and the monitoring of the relevant targets are reported in accordance with the European ESRS E1 standards of the CSRD within the Group's Annual Report.

EMISSIONS MEASUREMENT

IDENTIFICATION OF LEVERS

ECONOMIC COMMITMENT (CAPEX/OPEX)

RETURN ON INVESTMENTS

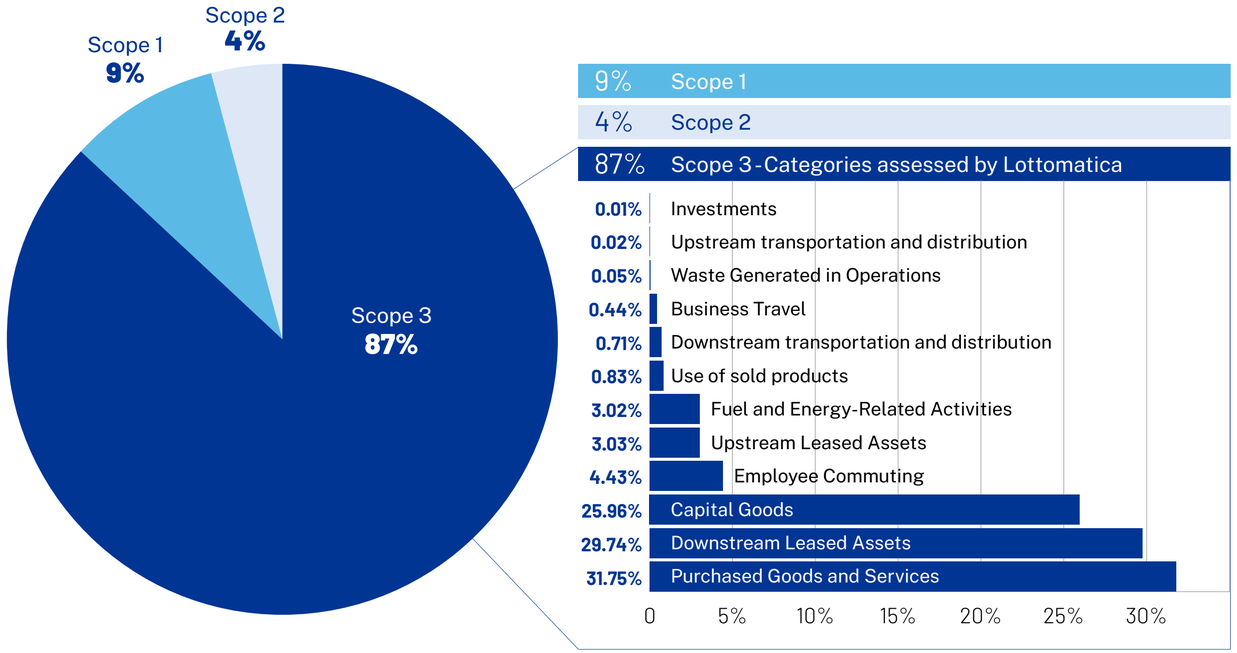
DECARBONIZATION PLAN

GOVERNANCE

IMPLEMENTATION	**MEASUREMENT**	**MONITORING**	**VERIFICATION**
REPORTING			

2023 tCO_2e **2033**

CARBON FOOTPRINT 2024



	Scope 1	Scope 2	Scope 3	Total
tCO_2e	5,019	2,142	49,806	56,967

Scope 1 – identifies greenhouse gas (GHG) emissions generated directly by Group companies, e.g. through the use of fuels for heating buildings and the company car fleet.

Scope 2 – identifies indirect emissions generated by purchased and consumed energy, such as the electricity used in offices and company-owned retail outlets. Thanks to the Group's efforts in recent years to purchase electricity from renewable sources certified by Guarantees of Origin, the Group's Scope 2 emissions have been **almost entirely eliminated**.

Scope 3 – includes all other indirect emissions related to business activities, including, for example, emissions caused by:

- Cloud computing services and data centres;
- Upstream and downstream logistics;
- Employee commuting;
- Use of sold products.

As a company operating predominantly on technology and services, most of Lottomatica's emissions are Scope 3 (92%), while, thanks in part to the efforts made in recent years, only 8% stem from Scope 1 and 2 emissions, according to the market-based approach.

MEASUREMENT OF **ENVIRONMENTAL DATA**

Considering that indirect emissions attributable to Scope 3 account for the largest share of the Group's total emissions, it was decided over time to increase the level of detail and accuracy in measuring the various categories, through a rigorous methodological approach.

In this regard, starting from the 2024 financial statements, the Group has decided to switch from the so-called spend-based methodology to the so-called activity-based methodology when calculating the emissions baseline.

The use of the activity-based methodology helps to:

- reduce reliance on generic emission factors;
- achieve more accurate measurements based on actual data (quantity of materials purchased, kilometres travelled, actual consumption, etc.);
- identify so-called emission hotspots and the associated reduction opportunities with greater precision.

Lottomatica has also adopted a specific GHG inventory report which, together with the internal procedures implemented as part of its carbon management framework, defines the process for analysing, collecting and managing company information contributing to the calculation of the Group's carbon footprint, in full compliance with the relevant standard this area, UNI EN ISO 14064-1:2019, for which verification was obtained in 2025.

VERIFIED
ISO 14064-1
BUREAU VERITAS

Opinione di verifica/validazione IT345724
del 10/09/2025 relativa all'inventario dei GHG,
rilasciata da Bureau Veritas Italia S.p.A. per l'anno 2024

TRANSITION PLAN

Alignment with the 2°C target requires a rigorous approach to setting emission reduction targets.
The transition plan reinforces the commitment already undertaken over the years to significantly reduce direct emissions, as well as emissions across the entire value chain, **through clear**, **measurable and verifiable targets** supported by robust methodologies.

In addition to the change in methodology for measuring data, mentioned above, 2024 also saw a significant expansion in scope, which consequently affected overall emissions.

For these two main reasons, 2024 has been identified as the new base year for defining the reduction strategy, with particular reference to the Scope 3 GHG inventory.

DECARBONISATION **TARGETS**

SCOPE 1 and SCOPE 2

-14%

by 2030

IN ADDITION TO POLICIES ON THE PURCHASE OF ELECTRICITY FROM RENEWABLE SOURCES, THERE IS A COMMITMENT TO THE **GRADUAL REPLACEMENT OF FOSSIL FUELS**

SCOPE 3

-16%

by 2030

WITH DIFFERENT REDUCTION LEVELS BY CATEGORY AND FOCUS ON

- **GREEN IT;**
- **MOBILITY MANAGEMENT;**
- **GREEN PROCUREMENT.**

The targets are:

Specific: defined for each emissions category (Scope 1, Scope 2, Scope 3)

Measurable: based on standardised metrics and aligned with the GHG Protocol Accounting Standards and in the UNI EN ISO 14064-1:2019 standard.

Reasonable: scientifically aligned with the 2°C pathways which imply an overall emissions reduction of 25%.

Time-bound: aligned with the 2030 time frame.

Verifiable: validated by third-party bodies and updated annually based on progress achieved.

These targets can be achieved through six key levers:
Energy Impact, **Green IT**, **Green Mobility**, **Green Procurement**, **Resources and Waste and Circular Economy.**

1 ENERGY IMPACT

The energy transition is a key driver in reducing the environmental impact of organisations, and the Lottomatica Group has been committed to this for many years, given its extensive network of operational sites and points of sales.
Electricity consumption represents a significant proportion of indirect emissions (Scope 2) and has a major impact on the overall ESG profile.

Upon reaching the **target** in 2025, the “Energy Impact” initiative aims to ensure that over **95% of electricity consumption** across offices and retail outlets is covered by certified renewable energy.

The plan applies to all central and **corporate offices and operational sites and points of sales within the direct network**.

Currently, around half of the energy consumed by the Lottomatica Group comes from renewable sources.

2 GREEN IT

Green IT is now a key strategic lever for driving environmental sustainability within the Lottomatica Group, while simultaneously optimising operating costs, technological efficiency and the resilience of digital services. Adopting environmentally sustainable practices and technologies is no longer a secondary choice, but a competitive driver that contributes to reducing emissions, modernising processes and creating a more responsible digital ecosystem.

One of the priority actions is the transition to **Green Hosting Services (SCOPE 3 Cat. 1)**, with the aim of switching to suppliers powered entirely by renewable energy sources by the next round of contract renewals and, in any case, by 2030. This initiative will significantly reduce the digital infrastructure's contribution to indirect emissions, ensuring a transparent and sustainable technology supply chain.

Another area of focus is the adoption of **Dark Mode (SCOPE 3 – Cat 11)**, which – thanks to interfaces redesigned to reduce screen brightness – enables an 8.5% reduction in annual energy consumption from 2028 onwards. This is a simple yet high-impact measure that influences the user experience while raising end-user awareness of more sustainable digital behaviours.

With regard to the physical network, the introduction of **High-Efficiency Technologies (SCOPE 3 – Cat 13)** enables a reduction in device energy consumption, with savings of over 90% per installed unit. In addition to reducing the infrastructure's environmental impact, this investment promotes the overall modernisation of the network, improving the performance, reliability and durability of components.

	TARGET 2030	KPI
GREEN HOSTING	**90%** of hosting providers powered entirely by renewable energy	Number of data centres powered by green energy vs. total number of active data centres
DARK MODE	**90%** of business applications and portals supporting dark mode	Number of apps and websites developed with dark mode
HIGH-EFFICIENCY TECHNOLOGY	**90%** reduction in average energy consumption per device across at least one product line	Number of network devices replaced with high-efficiency models

3 GREEN MOBILITY

The company has adopted a sustainable mobility strategy aimed at reducing greenhouse gas emissions, improving air quality and promoting modes of transport with a lower environmental impact for both goods and people.

The main objectives are:

- to progressively reduce emissions linked to company transport;
- to reduce the use of private and traditional company vehicles;
- to encourage the adoption of alternative fuels and shared mobility solutions;
- to improve the overall efficiency of commuting and logistics.

To achieve this, three main initiatives are being implemented:

1. Decarbonisation of the company fleet (SCOPE 1)

For freight transport and operational activities, the company plans to **progressively increase the use of HVO (Hydrotreated Vegetable Oil) as well as hybrid (HEV)** and mild hybrid (MHEV) technologies in its company fleet, which currently represent a vital bridging solution between traditional internal combustion engines and fully electric mobility.

2. Corporate Mobility Managment

Sustainable passenger transport (SCOPE 3 – Cat. 7)

In order to encourage the use of public transport and other forms of sustainable mobility for commuting between home and work, the Lottomatica Group has decided to create a Corporate Mobility Management platform which, using MaaS (Mobility as a Service) technology, enables the entire workforce to access:

- financial contributions or reimbursements for public transport passes;
- communication and awareness campaigns through the calculation of individual carbon footprints;
- integration with the Lottomatica app to encourage carpooling;
- access to the main mobility-sharing platforms with associated discounts.

	TARGET 2030	KPI
DECARBONISATION OF THE COMPANY FLEET	**+16%/YEAR** average annual increase in HVO usage	Number of vehicles replaced with new technology and monitoring of the percentage of HVO fuel usage
CORPORATE MOBILITY MANAGEMENT	**+5%** increase in the use of public transport and other forms of sustainable mobility, on a like-for-like basis	Percentage of staff using the platform

4

GREEN PROCUREMENT & SUPPLY CHAIN ENGAGEMENT

Green Procurement and Supply Chain Engagement Target and KPI

In order to achieve the target of ≥ 80% of suppliers assessed via Synesgy, the Group has undertaken to monitor the following annually:

- % of expenditure covered by ESG-assessed suppliers;
- Number of ESG-assessed suppliers;
- Number of suppliers audited

For many years, the Group has been committed to robust Green procurement practices (SCOPE 3), with the aim of reducing emissions across its supply chain by integrating environmental, social and governance criteria into the supplier selection, evaluation and management processes, thereby shifting demand towards more sustainable suppliers, and generating a multiplier effect throughout the supply chain. The main objectives are:

- to progressively reduce indirect emissions;
- to improve the environmental transparency of the supply chain;
- to guide suppliers towards measurable and verifiable decarbonisation pathways.

Use of the Synesgy platform

To ensure the strategy is effective, standardised and scalable, the company uses the Synesgy platform as its central tool for ESG supplier assessment.

PLATFORM KEY FUNCTIONS

- STRUCTURED COLLECTION OF ESG DATA, INCLUDING ENVIRONMENTAL AND CLIMATE INDICATORS
- ASSESSMENT OF SUPPLIERS' MATURITY LEVEL ON SUSTAINABILITY ISSUES
- COMPARISON BETWEEN SUPPLIERS
- MONITORING OF PROGRESS OVER TIME

The Synesgy assessment is integrated into procurement processes through criteria that give preference in tenders and contract awards, as well as through structured dialogue with suppliers having the greatest environmental impact.

From 2025, the platform will also incorporate the minimum criteria defined by the Voluntary Sustainability Reporting Standards for SMEs, namely the voluntary sustainability reporting standards designed for European SMEs (small and medium-sized enterprises).

In this way, sustainability becomes a **decisive factor** on par with quality, cost and operational continuity.

From 2025, the Group has also established an external auditing process to verify the information declared by suppliers on the platform.

5 RESOURCES AND WASTE

Digital transformation plays a key role in reducing the use of consumables.

The ongoing digitisation of processes will enable a 45% reduction in paper usage by 2030 compared to 2024 levels, supporting the transition towards a fully paperless operating model (SCOPE 3 -Cat.1).

KPI	TARGET 2030	
Number of sheets of paper fully digitised	**-45%** annual reduction in paper usage	**DIGITAL TRANSFORMATION**

6 CIRCULAR ECONOMY

Finally, the **Repair Lab**, whose primary aim is **to extend the life cycle of electronic products** and their components (SCOPE 3 – Cat. 2) through the repair of terminals and cabinets of entertainment equipment, as well as the reuse of recovered materials, in line with the following principles:

- **preparation for reuse** (inspection, cleaning, and repair to enable the direct reuse of components);
- **regeneration and remanufacturing**, i.e. the transformation of materials into new parts or products;
- **reintegration into production processes** as secondary raw materials

KPI	TARGET 2030	
Number of refurbished machines as a percentage of the total number of machines	**+80%** refurbished or repaired machines	**REPAIR LAB**

ANALYSIS OF **CLIMATE AND ENVIRONMENTAL RISKS AND OPPORTUNITIES**

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Aware of their growing relevance and potential strategic and operational impacts, and despite having assessed them as having a limited impact on the Group's activities as a service company, Lottomatica has integrated **climate change risks** into its Enterprise Risk Management Framework.

In this context, Lottomatica, through its committees and corporate management, is committed to continuously updating its system for identifying and assessing climate and environmental risks, with the aim of increasingly integrating these categories of risks into the Group's strategy and operations, through analyses based also on complex medium-to long-term scenarios.

ANALYSIS OF **CLIMATE AND ENVIRONMENTAL RISKS AND OPPORTUNITIES**

HEATMAPS
to identify any major risk areas

Business Interruption Days (BID)
per cluster and single location

Financial Impact
based on the EBITDA

In 2025, Lottomatica updated its assessment of the physical and transition risks associated with climate change.

The analysis covered the Group's key strategic assets – including its headquarters, gaming and betting venues, suppliers, affiliates and production sites – with the aim of assessing their vulnerability and potential operational and financial impacts, taking into account leading international studies, including those periodically published by the Intergovernmental Panel on Climate Change (IPCC).

The process involved mapping climate and environmental risks and opportunities, assessing vulnerability, quantifying impacts and integrating the results into the Enterprise Risk Management model, in line with the main reporting frameworks (CDP, CSRD).

The analysis did not identify any critical areas, and the potential operational impacts were found to be limited, with no asset experiencing more than ten days of operational disruption, even under the most severe climate scenario. Overall, the Climate Risk Assessment confirms the absence of significant climate-related impacts over the period under consideration.

Taking into account the sector in which the Group operates and the low likelihood of the identified climate risks affecting the business, the analysis effectively confirmed the Group's limited exposure to the consequences of climate change in terms of its ability to influence financial strategies and cash flows.

Lottomatica has also assessed the opportunities associated with the climate transition, taking into account both the evolution of the energy landscape and the technological trends relevant to its business model. In particular, the evolution of digital technologies and the adoption of more energy-efficient solutions represent opportunities of both an operational and technological nature. The gradual renewal of the IT and network infrastructure, with a focus on lower energy consumption devices and consumption optimisation solutions, can contribute to reducing Lottomatica's environmental impact, while also delivering benefits in terms of operational efficiency and process improvement.

At the same time, the gradual improvement of the Italian energy mix, characterised by an increasing share of renewable sources, represents a potential lever for medium-term cost efficiency through the possible reduction in the average price of renewable electricity and the associated procurement costs.

Overall, these opportunities form part of Lottomatica's climate transition strategy and contribute to the achievement of the Group's environmental objectives.

GOVERNANCE

The transition plan, approved by the **Board of Directors** and incorporated into the **Group's Sustainability Plan**, is implemented through a robust governance framework that ensures strategic direction, operational oversight and continuous monitoring of environmental performance. Overall responsibility lies with an **ESG Management Committee**, which sets the guidelines, approves the climate targets, and ensures the integration of environmental issues into the Group's strategic and industrial decisions.

Supporting the ESG Management Committee is a dedicated Environmental Committee with technical and operational expertise, tasked with translating strategic guidelines into concrete actions. The Environmental Committee oversees the implementation of the transition plan, coordinates initiatives aimed at reducing environmental impacts, and promotes the continuous improvement of climate performance.

A key pillar of governance is the commitment to the ISO 14000 family of standards, particularly those relating to environmental management systems, which enable the structuring of processes, the monitoring of impacts, the assurance of regulatory compliance, and the strengthening of a systemic approach to sustainability.

At the same time, the organisation ensures the continuous updating of the Carbon Disclosure Project (CDP) questionnaire, used as a tool for measurement, transparency and benchmarking against international best practices.

CDP
Discloser
2025

The aim is to maintain a solid 'B' rating, reflecting a conscious and structured management of the risks and opportunities associated with climate change, as well as a concrete commitment to the continuous improvement of environmental performance.

This governance framework ensures that the transition plan is credible, measurable and aligned with the international standards, strengthening the organisation's resilience and its dialogue with stakeholders, investors and institutions.

Finally, completing the Group's commitment in this area is the internal '**Become Green**' project, created to raise awareness and promote internal environmental sustainability initiatives among all employees.

LOTTOMATICA

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